

THESHYFTGROUP.COM

The Shyft Group Reports Fourth Quarter and Full-Year 2021 Results

February 24, 2022

Posts Record Full Year EPS of \$1.91; Adjusted EPS of \$2.08 on Sales of \$992 Million

NOVI, Mich., Feb. 24, 2022 (GLOBE NEWSWIRE) -- The Shyft Group, Inc. (NASDAQ: SHYF) ("Shyft" or the "Company"), the North American leader in specialty vehicle manufacturing, assembly and upfit for the commercial, retail and service specialty vehicle markets, today reported operating results for the fourth quarter and full-year periods ending December 31, 2021.

Full-Year 2021 Highlights from Continuing Operations1

For the full-year 2021 compared to the full-year 2020:

- Sales of \$991.8 million, an increase of \$315.8 million, or 46.7%, from \$676.0 million.
- Gross margin of 20.1% of sales compared to 21.6%, reflecting higher material and labor costs and unfavorable product mix.
- Income from continuing operations of \$70.0 million, or \$1.91 per share, compared to \$38.3 million, or \$1.05 per share. The current year results reflect an income tax rate of 17.0%, favorably impacted by credits earned in amended prior year tax returns.
- Adjusted EBITDA of \$108.1 million, or 10.9% of sales, an increase of \$31.8 million, or 41.5%, from \$76.3 million, or 11.3% of sales. The current year results include \$6.5 million, or 66 basis points, in EV chassis development costs
- Adjusted net income of \$75.0 million, or \$2.08 per share, an increase of \$26.8 million, or 55.5%, from \$48.2 million, or \$1.34 per share.
- Generated \$74.0 million of cash from operating activities, an increase of \$9.7 million, or 15.0% from \$64.3 million and reduced revolver debt from \$22.4 million to zero.
- Consolidated backlog at December 31, 2021, totaled \$963.6 million, up \$484.9 million, or 101.3%, compared to \$478.7 million at December 31, 2020.
- Increased borrowing capacity to \$400 million under a new five-year secured revolving credit facility, including an incremental \$200 million facility if needed.
- Subsequent to December 31, 2021, repurchased 408,994 shares at an average price of \$46.14 per share, or \$18.9 million in the aggregate. Additionally, as previously announced, the Board of Directors approved a new authorization to repurchase up to \$250 million of SHYF common stock.
- Doubled the quarterly dividend to \$0.05 per share from \$0.025, beginning with the first quarter of 2022.

Fourth Quarter 2021 Highlights from Continuing Operations

For the fourth quarter of 2021 compared to the fourth quarter of 2020:

- Sales of \$277.3 million, an increase of \$105.7 million, or 61.6%, from \$171.6 million.
- Gross margin of 18.5% of sales compared to 20.5% of sales, reflecting the impact of product mix, higher material and labor costs partially offset by pricing actions.
- Income from continuing operations of \$20.5 million, or \$0.56 per share, compared to \$8.3 million, or \$0.22 per share
- Adjusted EBITDA of \$26.6 million, or 9.6% of sales, from \$16.0 million, or 9.3% of sales. The fourth quarter 2021 results include \$4.0 million, or 144 basis points, in EV chassis development costs.

¹ The Company divested its Emergency Response (ER) business effective February 1, 2020. Accordingly, the financial results of ER have been classified as discontinued operations for all periods presented. Unless otherwise noted, financial results presented are based on continuing operations.

• Adjusted net income of \$20.2 million, or \$0.56 per share, compared to \$10.1 million, or \$0.27 per share.

"The fourth quarter capped off one of the most remarkable years at The Shyft Group, a year of record financial results and strong returns for our shareholders," said Daryl Adams, President and Chief Executive Officer. "Our team's perseverance as we navigated against industry-wide challenges, customer-focused solutions and dedication to the safety and development of our team are what made the difference in our performance and position us for even greater success in the coming year."

Full-Year 2021 Segment Results from Continuing Operations2

For the full-year 2021 compared to the full-year 2020.

Fleet Vehicles and Services (FVS)

FVS segment sales totaled \$659.4 million, an increase of 42.3% from \$463.5 million, reflecting strong sales driven by demand for the Velocity walk-in van.

Adjusted EBITDA increased \$25.3 million to \$108.6 million, or 16.5% of sales, from \$83.3 million, or 18.0% of sales, a year ago. The increase was primarily due to higher sales volumes, productivity and cost reductions, offset by higher material and labor costs, unfavorable pricing and mix, and Velocity development.

The segment backlog at December 31, 2021, totaled a record \$859.4 million, up 103.9%, compared to \$421.5 million at December 31, 2020. On a sequential basis, backlog increased \$109.7 million, or 14.6% from \$749.7 million in the third quarter of 2021.

Specialty Vehicles (SV)

SV segment sales were \$332.4 million, an increase of 56.4% from \$212.5 million, led by strong growth in luxury motor coach chassis sales and service bodies, as well as favorable pricing realization.

Adjusted EBITDA was \$32.7 million, or 9.8% of sales, compared to \$20.9 million, or 9.8% of sales, a year ago. The increase was due to higher sales volumes, favorable mix and pricing actions, partially offset by higher material and labor costs.

The segment backlog at December 31, 2021, totaled \$104.1 million, up 82.3% compared to \$57.1 million at December 31, 2020. On a sequential basis, backlog increased \$1.3 million, or 1.3% from \$102.8 million in the third quarter of 2021.

² As of October 1, 2021, the composition of both reportable segments changed due to an internal reorganization as certain businesses previously managed and reported within FVS are now a part of SV. Corresponding items of segment information for earlier periods have been recast.

Liquidity Update

The company strengthened its access to capital during the quarter by amending its revolving credit facility and increasing its borrowing capacity to \$400 million, with a \$200 million incremental facility. Total liquidity at December 31, 2021 was \$414 million, including \$37 million of cash and zero revolving debt. The leverage ratio currently stands at 0.1 times adjusted EBITDA and leaves the Company in a solid position to continue to pursue strategic opportunities.

2022 Outlook

"The Company remains committed to maximizing performance and returning value to its shareholders, most recently through the doubling of its quarterly cash dividend and \$250 million share repurchase authorization," said Jon Douyard, Chief Financial Officer. "As we look to 2022, we expect supply chain challenges to continue during the first half of the year and we remain cautious regarding our near-term outlook, particularly as it pertains to first quarter. However, with ongoing strength in demand, we will continue to invest in growth and are positioned to deliver another outstanding year for The Shyft Group."

The Company's 2022 guidance, notwithstanding further supply chain related deterioration, is as follows:

(\$M) except per share	2022 Range	YoY Change
(4.)		(at midpoint)

Revenue	\$1,050 - \$1,250	+16%
Adjusted EBITDA		, and the second
- Core Shyft	\$120 - \$140	+13%
- EV Development	~(\$30)	(365%)
Total adjusted EBITDA	\$90 - \$110	(7%)
Income from continuing ops.	\$46 - \$62	(23%)
Earnings per share	\$1.29 - \$1.71	(21%)
Adjusted earnings per share	\$1.57 - \$1.99	(14%)

Assumes weighted average diluted shares outstanding of approximately 36.1 million and approximately \$35 million for capital expenditures, including a \$10 - \$15 million investment in EV development.

"While we enjoyed the success of the past year, we remain driven to grow in our core business, as well as expand in the electric vehicle space," said Adams. "The combination of our existing team and infrastructure, our rich 50-year heritage in both chassis production and last mile delivery, and sustainable innovation driven by our deep hands-on knowledge of fleet owner and driver expectations will undoubtedly enable a market leading position for The Shyft Group in the years ahead."

Conference Call, Webcast, Investor Presentation and Investor Information

The Shyft Group will host a conference call for analysts and portfolio managers at 10 a.m. EST today to discuss these results and current business trends. The conference call and webcast will be available via:

Webcast: www.TheShyftGroup.com/investor-relations/webcasts

Conference Call: 1-877-317-6789 (domestic) or 412-317-6789 (international); passcode: 10155597

For more information about The Shyft Group, please visit www.TheShyftGroup.com.

About The Shyft Group

The Shyft Group is the North American leader in specialty vehicle manufacturing, assembly, and upfit for the commercial, retail, and service specialty vehicle markets. Our customers include first-to-last mile delivery companies across vocations, federal, state, and local government entities; the trades; and utility and infrastructure segments. The Shyft Group is organized into two core business units: Shyft Fleet Vehicles & Services™ and Shyft Specialty Vehicles™. Today, its family of brands include Utilimaster®, Royal Truck Body™, DuraMag® and Magnum®, Strobes-R-Us™, Spartan RV Chassis™, Builtmore Contract Manufacturing™, and corresponding aftermarket provisions. The Shyft Group and its go-to-market brands are well known in their respective industries for quality, durability, and first-to-market innovation. The Company employs approximately 3,800 employees and contractors across campuses, and operates facilities in Michigan, Indiana, Maine, Pennsylvania, South Carolina, Florida, Missouri, California, Arizona, Texas, and Saltillo, Mexico. The Company reported sales of \$992 million in 2021. Learn more about The Shyft Group at www.TheShyftGroup.com.

This release contains several forward-looking statements that are not historical facts, including statements concerning our business, strategic position, financial projections, financial strength, future plans, objectives, and the performance of our products and operations. These statements can be identified by words such as "believe," "expect," "intend," "potential," "future," "may," "will," "should," and similar expressions regarding future expectations. Furthermore, statements contained in this document relating to the global outbreak of the novel coronavirus disease (COVID-19), the impact of which remains inherently uncertain on our financial results, are forward-looking statements. These forwardlooking statements involve various known and unknown risks, uncertainties, and assumptions that are difficult to predict with regard to timing, extent, and likelihood. Therefore, actual performance and results may materially differ from what may be expressed or forecasted in such forward-looking statements. Factors that could contribute to these differences include future developments relating to the COVID-19 pandemic, including governmental responses, supply chain shortages, and potential labor issues; operational and other complications that may arise affecting the implementation of our plans and business objectives; continued pressures caused by economic conditions including weaknesses resulting from the COVID-19 pandemic; challenges that may arise in connection with the integration of new businesses or assets we acquire or the disposition of assets; restructuring of our operations, and/or our expansion into new geographic markets; issues unique to government contracting, such as competitive bidding processes, qualification requirements, and delays or changes in funding; disruptions within our dealer network; changes in our relationships with major customers, suppliers, or other business partners; changes in the demand or supply of products within our markets or raw materials needed to manufacture those products; and changes in laws and regulations affecting our business. Other factors that could affect outcomes are set forth in our Annual Report on Form 10-K and

other filings we make with the Securities and Exchange Commission (SEC), which are available at www.sec.gov or our website. All forward-looking statements in this release are qualified by this paragraph. Investors should not place undue reliance on forward-looking statements as a prediction of actual results. We undertake no obligation to publicly update or revise any forward-looking statements in this release, whether as a result of new information, future events, or otherwise.

CONTACT:

Juris Pagrabs Group Treasurer The Shyft Group (517) 997-3862

The Shyft Group, Inc. and Subsidiaries Consolidated Balance Sheets (In thousands, except par value) (Unaudited)

	December 31, 2021		December 31, 2020	
ASSETS				
Current assets:				
Cash and cash equivalents	\$	37,158	\$	20,995
Accounts receivable, less allowance of \$187 and \$116		87,262		64,695
Contract assets		21,483		9,414
Inventories		67,184		46,428
Other receivables - chassis pool agreements		9,926		6,503
Other current assets		10,813		8,172
Total current assets		233,826		156,207
Property, plant and equipment, net		61,057		45,734
Right of use assets – operating leases		43,316		43,430
Goodwill		48,880		49,481
Intangible assets, net		52,981		56,386
Other assets		2,927		2,052
Net deferred tax asset		4,880		5,759
TOTAL ASSETS	\$	447,867	\$	359,049
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	82,442	\$	47,487
Accrued warranty		5,975		5,633
Accrued compensation and related taxes		19,064		17,134
Deposits from customers		988		756
Operating lease liability		7,934		7,508
Other current liabilities and accrued expenses		9,256		8,121
Short-term debt - chassis pool agreements		9,926		6,503
Current portion of long-term debt		252		221
Total current liabilities		135,837		93,363
Other non-current liabilities		8,108		5,447
Long-term operating lease liability		36,329		36,662
Long-term debt, less current portion		738		23,418
Total liabilities		181,012		158,890

Shareholders' equity:

Basic earnings (loss) per share

Preferred stock, no par value: 2,000 shares authorized (none issued)	-	-	
Common stock, no par value: 80,000 shares authorized; 35,416 and 35,344			
outstanding		95,375	91,044
Retained earnings		171,379	 109,286
Total The Shyft Group, Inc. shareholders' equity		266,754	200,330
Non-controlling interest		101	 (171)
Total shareholders' equity		266,855	200,159
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	447,867	\$ 359,049

The Shyft Group, Inc. and Subsidiaries Consolidated Statements of Operations (In thousands, except per share data) (Unaudited)

		Three Months Ended December 31,				Twelve Mo Decem			
		2021		2020		2021		2020	
Sales	\$	277,300	\$	171,582	\$	991,792	\$	675,973	
Cost of products sold		225,985		136,361		792,527		529,696	
Gross profit		51,315		35,221		199,265		146,277	
Operating expenses:									
Research and development		4,237		865		8,541		4,361	
Selling, general and administrative		28,027	_	23,534		106,672	_	93,068	
Total operating expenses		32,264		24,399		115,213		97,429	
Operating income		19,051	_	10,822		84,052		48,848	
Other income (expense):									
Interest expense		(104)		(91)		(414)		(1,293)	
Interest and other income	_	99		358	_	842	_	601	
Total other income (expense)	_	<u>(5</u>)	_	267		428	_	(692	
Income from continuing operations before income taxes		19,046		11,089		84,480		48,156	
Income tax expense (benefit)	_	(1,446)	_	2,783	_	14,506	_	9,867	
Income from continuing operations		20,492		8,306		69,974		38,289	
Income (loss) from discontinued operations, net of income taxes		100	_	(176)	_	181	_	(5,123)	
Net income		20,592		8,130		70,155		33,166	
Less: net income attributable to non-controlling interest	_	128	_	169		1,230		347	
Net income attributable to The Shyft Group, Inc.	\$	20,464	\$	7,961	\$	68,925	\$	32,819	

Continuing operations	\$ 0.58	\$ 0.22	\$ 1.94	\$ 1.07
Discontinued operations	\$ 	\$ 	\$ 0.01	\$ (0.14)
Basic earnings per share	\$ 0.58	\$ 0.22	\$ 1.95	\$ 0.93
Diluted net earnings (loss) per share				
Continuing operations	\$ 0.56	\$ 0.22	\$ 1.91	\$ 1.05
Discontinued operations	\$ 	\$ 	\$ <u>-</u>	\$ (0.14)
Diluted earnings per share	\$ 0.56	\$ 0.22	\$ 1.91	\$ 0.91
Basic weighted average common shares outstanding	35,341	35,445	35,333	35,479
Diluted weighted average common shares	36 185	36 226	36 097	36 039
outstanding	36,185	36,226	36,097	36,039

The Shyft Group, Inc. and Subsidiaries Consolidated Statements of Cash Flows (In thousands, except par value) (Unaudited)

	Year Ended December 31				
		2021		2020	
Cash flows from operating activities:					
Net income	\$	70,155	\$	33,166	
Adjustments to reconcile net income to net cash provided by operating					
activities					
Depreciation and amortization		11,356		14,187	
Deferred income taxes		880		19,790	
Non-cash stock based compensation expense		8,745		7,848	
Loss on sale of business		-		3,852	
Loss (gain) on disposal of assets		(110)		82	
Loss from write-off of construction in process		-		2,430	
Changes in fair value of contingent consideration		-		(599)	
Changes in accounts receivable and contract assets		(34,522)		(6,037)	
Changes in inventories		(20,756)		12,834	
Changes in accounts payable		34,954		(10,674)	
Changes in accrued compensation and related taxes		1,930		971	
Changes in accrued warranty		53		(60)	
Changes in other assets and liabilities		1,324		(13,458)	
Net cash provided by operating activities	_	74,009	_	64,332	
Cash flows from investing activities:					
Purchases of property, plant and equipment		(23,002)		(14,534)	
Proceeds from sale of property, plant and equipment		22		-	
Acquisition of businesses, net of cash acquired		904		(18,050)	
Proceeds from sale of business		-		47,500	
Net cash provided by (used in) investing activities		(22,076)		14,916	
Cash flows from financing activities:					
Proceeds from long-term debt		45,000		16,000	
Payments on long-term debt		(67,400)		(81,000)	
Payments of debt issuance costs		(1,360)		-	

Payments of dividends	(3,551)	(3,565)
Purchase and retirement of common stock	(3,348)	(7,503)
Exercise and vesting of stock incentive awards	(2,949)	(1,534)
Purchase of non-controlling interest	(2,162)	-
Net cash provided by (used in) financing activities	(35,770)	(77,602)
Net increase in cash and cash equivalents	16,163	1,646
Cash and cash equivalents at beginning of year	20,995	19,349
Cash and cash equivalents at end of year	\$ 37,158	\$ 20,995

The Shyft Group, Inc. and Subsidiaries Sales and Other Financial Information by Business Segment (Unaudited)

Quarter Ended December 31, 2021 (in thousands of dollars)

	 Business Segments						
	Fleet Vehicles Services	Specialty Vehicles	Ot	her	Coi	nsolidated	
Fleet vehicle sales	\$ 172,240	\$ -	\$	-	\$	172,240	
Motorhome chassis sales	-	49,500		-		49,500	
Other specialty vehicles sales	-	40,562		-		40,562	
Aftermarket parts and accessories sales	10,364	4,634		-		14,998	
Total Sales	\$ 182,604	\$ 4,696	\$	-	\$	277,300	
Adjusted EBITDA	\$ 26,246	\$0,251	\$ (9,	,912)	\$	26,585	

The Shyft Group, Inc. and Subsidiaries Sales and Other Financial Information by Business Segment (Unaudited)

Quarter Ended December 31, 2020 (in thousands of dollars)

	-	Fleet ehicles Services	Specialty Vehicles	Othe	Consolidated
Fleet vehicle sales	\$	97,938	\$ -	\$ -	\$7 ,938
Motorhome chassis sales		-	33,009		33,009
Other specialty vehicles sales		-	28,761		28,761
Aftermarket parts and accessories sales		7,957	3,917		11,874
Total Sales	\$	105,895	\$ 5,687	\$ -	17\$1,582
Adjusted EBITDA	\$	15,777	\$7,668	\$ 7,418	\$6,027

The Shyft Group, Inc. and Subsidiaries

Sales and Other Financial Information by Business Segment (Unaudited)

Year Ended December 31, 2021 (in thousands of dollars)

	Business Segments	
	Fleet Vehicles Specialty & Services Vehicles Other	— Consolidated
Fleet vehicle sales	\$ 624,874 \$ - \$ -	\$ 624,874
Motorhome chassis sales	-168,166 -	168,166
Other specialty vehicles sales	-145,134 -	145,134
Aftermarket parts and accessories sales	34,558 19,060 -	53,618
Total Sales	\$ 659,43233\$2,360 \$ -	\$ 991,792
Adjusted EBITDA	\$ 108,621 3\$2,668 (\$33,223)	\$ 108,066

The Shyft Group, Inc. and Subsidiaries Sales and Other Financial Information by Business Segment (Unaudited)

Year Ended December 31, 2020 (in thousands of dollars)

	Fleet						_
	Vehicles		Specialty				
	& Services		Vehicles		Other		Consolidated
Fleet vehicle sales	\$	428,499	\$	-	\$	-	4 2 8,499
Motorhome chassis sales		-	107,84	.9		-	107,849
Other specialty vehicles sales		-	94,63	3		-	94,633
Aftermarket parts and accessories sales		34,956	10,03	6		-	44,992
Total Sales	\$	463,455	21\$2,51	8	\$	-	67\$5,973
Adjusted EBITDA	\$	83,292	2 30,90	0	(\$ 7,8	346)	7\$6,346

The Shyft Group, Inc. and Subsidiaries Sales and Other Financial Information by Business Segment (Unaudited)

Period End Backlog (amounts in thousands of dollars)

	Dec. 31, 2021		Sept. 30, 2021		•	Jun. 30, 2021	Mar. 31, 2021		Dec. 31, 2020	
Fleet Vehicles and Services	\$	859,442	\$	749,731	\$	652,642	\$	585,019	\$	421,544
Motorhome Chassis		54,583		60,978		56,294		42,742		31,580
Other Specialty Vehicles		49,407		41,504		42,106		38,301		25,225

Aftermarket Parts and					
Accessories	 127	 347	 382	 438	 302
Total Specialty Vehicles	104,117	102,829	98,782	81,481	57,107
Total Backlog *	\$ 963,559	\$ 852,560	\$ 751,424	\$ 666,500	\$ 478,651

^{*} Backlog orders are expected to be filled within one year as of December 31, 2021.

Reconciliation of Non-GAAP Financial Measures

This release presents Adjusted EBITDA (earnings before interest, taxes, depreciation and amortization), adjusted net income, and adjusted earnings per share, each of which is a non-GAAP financial measure. These non-GAAP measures are calculated by excluding items that we believe to be infrequent or not indicative of our underlying operating performance, as well as certain non-cash expenses. We define Adjusted EBITDA as income from continuing operations before interest, income taxes, depreciation and amortization, as adjusted to eliminate the impact of restructuring charges, acquisition related expenses and adjustments, non-cash stock-based compensation expenses, and other gains and losses not reflective of our ongoing operations.

We present the non-GAAP measure Adjusted EBITDA because we consider it to be an important supplemental measure of our performance. The presentation of Adjusted EBITDA enables investors to better understand our operations by removing items that we believe are not representative of our continuing operations and may distort our longer-term operating trends. We believe this measure to be useful to improve the comparability of our results from period to period and with our competitors, as well as to show ongoing results from operations distinct from items that are infrequent or not indicative of our continuing operating performance. We believe that presenting this non-GAAP measure is useful to investors because it permits investors to view performance using the same tools that management uses to budget, make operating and strategic decisions, and evaluate our historical performance. We believe that the presentation of this non-GAAP measure, when considered together with the corresponding GAAP financial measures and the reconciliations to that measure, provides investors with additional understanding of the factors and trends affecting our business than could be obtained in the absence of this disclosure.

Our management uses Adjusted EBITDA to evaluate the performance of and allocate resources to our segments. Adjusted EBITDA is also used, along with other financial and non-financial measures, for purposes of determining annual incentive compensation for our management team and long-term incentive compensation for certain members of our management team.

Financial Summary (In thousands, except per share data) (Unaudited)

Thuas Mautha Fudad

	Thre	e Mont	hs Ende	d							
		Decemb	er 31,		Twelve Months Ended December 31,						
		% of		% of		% of		% of			
The Shyft Group, Inc.	2021	sales	2020	sales	2021	sales	2020	sales			
Income from continuing operations	\$20,492	7.4%	\$8,306	4.8%	\$ 69,974	7.0%	\$38,289	5.7%			
Net (income) attributable to non- controlling interest Add (subtract):	(128)		(169)		(1,230)		(347)				
Restructuring and other related charges	-		16		505		1,873				
Acquisition related expenses and											
adjustments	777		410		1,585		1,332				
Non-cash stock-based compensation											
expense	2,174		1,525		8,745		7,706				
Non-recurring professional fees	1,568		-		1,568		-				
Loss from liquidation of JV	-		-		643		-				
Loss from write-off of construction in											
process	-		-		-		2,430				

Accelerated depreciation of property, plant and equipment	-		366			-			3,061	
Favorable tax rate in income taxes receivable	_					_		(2,610)		
Deferred tax asset adjustment	-		- 56		<u>-</u>			(2,010)		
Non-recurring tax benefits	(4,392)		-		(4,392)			-		
Tax effect of adjustments	(266)		(441)		(2,429)			(3,892)		
Adjusted net income	\$20,225		1\$0,069			74,969	7.6%		8,218	7.1%
Income from continuing operations	\$20,492	7.4%	\$8,306	4.8%	\$ 6	69,974	7.1%	\$3	8,289	5.7%
Net (income) attributable to non- controlling interest Add (subtract):	(128)		(169))		(1,230)			(347)	
Depreciation and amortization	3,044		3,065			11,356		1	3,903	
Taxes on income	(1,446)		2,783			14,506			9,867	
Interest expense	104		91			414			1,293	
EBITDA	\$22,066	8.0%	1\$1,076	8.2%	\$ 9	95,020	9.6%	\$6	3,005	9.3%
Add (subtract):										
Restructuring and other related charges Acquisition related expenses and	-		16			505			1,873	
adjustments Non-cash stock-based compensation	777		410			1,585			1,332	
expense	2,174		1,525			8,745			7,706	
Non-recurring professional fees	1,568		-,020			1,568			-	
Loss from liquidation of JV	-		_			643			_	
						0-0				
Loss from write-off of construction in	_		_			-			2 430	
Loss from write-off of construction in process	<u> </u>	9.6%	<u>-</u> 1\$6.027	9.3%		-	10.9%		2,430 ′6.346	11.3%
Loss from write-off of construction in	<u>-</u> \$26,585	9.6%	1\$6,027	9.3%	\$10	- 08,066	10.9%		2,430 ′6,346	11.3%
Loss from write-off of construction in process	\$26,585 \$ 0.56	9.6%	\$ 0.22	9.3%	\$10	-	10.9%			11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges		9.6%		9.3%		- 08,066	10.9%	\$7	6,346	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments		9.6%		9.3%		1.91	10.9%	\$7	1.05	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation	\$ 0.56 - 0.02	9.6%	\$ 0.22	9.3%		1.91 0.01 0.04	10.9%	\$7	1.05 0.05 0.04	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense	\$ 0.56 - 0.02 0.07	9.6%	\$ 0.22	9.3%		1.91 0.01 0.04 0.24	10.9%	\$7	1.05 0.05	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees	\$ 0.56 - 0.02	9.6%	\$ 0.22	9.3%		1.91 0.01 0.04 0.24 0.04	10.9%	\$7	1.05 0.05 0.04	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense	\$ 0.56 - 0.02 0.07	9.6%	\$ 0.22	9.3%		1.91 0.01 0.04 0.24	10.9%	\$7	1.05 0.05 0.04	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV	\$ 0.56 - 0.02 0.07	9.6%	\$ 0.22	9.3%		1.91 0.01 0.04 0.24 0.04	10.9%	\$7	1.05 0.05 0.04	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV Loss from write-off of construction in	\$ 0.56 - 0.02 0.07	9.6%	\$ 0.22	9.3%		1.91 0.01 0.04 0.24 0.04	10.9%	\$7	1.05 0.05 0.04 0.21	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV Loss from write-off of construction in process Accelerated depreciation of property,	\$ 0.56 - 0.02 0.07	9.6%	\$ 0.22 - 0.01 0.04 -	9.3%		1.91 0.01 0.04 0.24 0.04	10.9%	\$7	1.05 0.05 0.04 0.21 - -	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV Loss from write-off of construction in process Accelerated depreciation of property, plant and equipment Favorable tax rate in income taxes	\$ 0.56 - 0.02 0.07	9.6%	\$ 0.22 - 0.01 0.04 -	9.3%		1.91 0.01 0.04 0.24 0.04	10.9%	\$7	1.05 0.05 0.04 0.21 - - 0.07 0.09	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV Loss from write-off of construction in process Accelerated depreciation of property, plant and equipment Favorable tax rate in income taxes receivable	\$ 0.56 - 0.02 0.07		\$ 0.22 - 0.01 0.04 -	9.3%		1.91 0.01 0.04 0.24 0.04	10.9%	\$7	1.05 0.05 0.04 0.21 - - 0.07 0.09	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV Loss from write-off of construction in process Accelerated depreciation of property, plant and equipment Favorable tax rate in income taxes receivable Deferred tax asset adjustment	\$ 0.56 - 0.02 0.07 0.04 		\$ 0.22 - 0.01 0.04 -			1.91 0.01 0.04 0.24 0.04 0.02	10.9%	\$7	1.05 0.05 0.04 0.21 - - 0.07 0.09	11.3%
Loss from write-off of construction in process Adjusted EBITDA Diluted net earnings per share Add (subtract): Restructuring and other related charges Acquisition related expenses and adjustments Non-cash stock-based compensation expense Non-recurring professional fees Loss from liquidation of JV Loss from write-off of construction in process Accelerated depreciation of property, plant and equipment Favorable tax rate in income taxes receivable Deferred tax asset adjustment Non-recurring tax benefits	\$ 0.56 - 0.02 0.07 0.04 		\$ 0.22 - 0.01 0.04 - - 0.01			08,066 1.91 0.01 0.04 0.24 0.04 0.02 - - - (0.12)	10.9%	\$7	1.05 0.05 0.04 0.21 - 0.07 0.09 (0.07) 0.01	11.3%

Consolidated

(In thousands, except per share data) (Unaudited)

	1 V
The Shyft Group, Inc.	 Low
Income from continuing operations	\$ 46,462
Add:	
Depreciation and amortization	14,033
Interest expense	1,167
Taxes	14,541
EBITDA	\$ 76,203
Add (subtract):	
Non-cash stock-based compensation and other charges	13,797
Adjusted EBITDA	\$ 90,000
Earnings per share Add:	\$ 1.29
Non-cash stock-based compensation and other charges	0.38
Less tax effect of adjustments	(0.10)
Adjusted earnings per share	\$ 1.57



Source: The Shyft Group, Inc.