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## SPARTANMOTORS.COM

# Spartan Motors Reports Fourth Quarter and Full Year Results; Completes Acquisition of Utilimaster

February 18, 2010

CHARLOTTE, Mich., Feb 18, 2010 /PRNewswire via COMTEX/ -- Spartan Motors, Inc. (Nasdaq: SPAR) today announced results for its 2009 fourth quarter and full year, which included the completion of the Company's acquisition of Utilimaster on Nov. 30, 2009.

#### Fourth-quarter highlights:

- Net sales of \$100.5 million
- Gross margin of 14.9 percent of sales
- Operating expenses of \$15.0 million (15.0 percent of sales)
- Total one-time acquisition-related charges of \$1.2 million
- Net loss of \$0.01 per diluted share (adjusted earnings of \$0.01 per share, excluding impact of acquisition)
- Ending cash balance of \$18.5 million (a 34.5 percent increase over Q408)
- Consolidated backlog of \$247.6 million at year end 2009

"We are pleased in some respects with the accomplishments of our team during a very demanding quarter," said John Sztykiel, President and CEO of Spartan Motors. "On the positive side, we completed the purchase of Utilimaster and began our integration efforts, while continuing to align our core business to the current level of demand. On a negative note, we lost money, which is something we do not do often. That said, we are starting to see meaningful improvements in some markets, such as fire trucks and motorhomes, as consolidated backlog, excluding the new Utilimaster acquisition, rose 25.7 percent from the prior year and 35.6 percent from the third quarter of 2009."

Consolidated net sales for the quarter were \$100.5 million, up 12.0 percent sequentially from Q309 due to the incremental Utilimaster sales, which were partially offset by lower service parts and assemblies (SPA) sales. Compared with the fourth quarter of 2008, net sales fell 31.3 percent due mainly to the completion of a large-scale defense vehicle contract in 2008, as well as lower SPA sales in the current quarter. By contrast, Spartan's EVTeam operating segment, which consists of its Crimson Fire, Crimson Fire Aerials and Road Rescue subsidiaries, reported a 13.3 percent year-over-year increase in sales for the 2009 fourth quarter. Sales of fire truck chassis in the quarter also increased 15.0 percent compared to the same period in 2008. Likewise, Spartan's chassis sales to the Class A diesel motorhome market more than doubled in the quarter, driven by new products and recent improvements in the recreational vehicle (RV) market.

With the lower sales levels compared to the prior year and a shift in revenue mix toward lower-margin products, gross margin in Q409 fell to 14.9 percent of sales from 21.1 percent in Q408. Spartan attributed the change in margins to a shift in revenue mix from defense and SPA sales to motorhome and fire truck chassis. In addition, margins were adversely impacted in Q409 by approximately \$0.5 million related to the inventory valuation associated with the Utilimaster acquisition. On a sequential basis, gross margin declined from 17.6 percent in Q309 due primarily to the shift in mix from SPA to motorhome and fire truck chassis.

Operating expenses for the 2009 fourth quarter declined by \$8.8 million, or 37.0 percent, compared to the same period last year. Spartan attributed the improvement due to the absence of \$6.0 million in one-time settlement costs incurred in 2008, as well as the Company's continued efforts to control operating expenses, which were offset partially by the additional operating expenses from Utilimaster. Total operating expenses in the quarter, inclusive of \$0.7 million in acquisition-related costs, were \$15.0 million, down from \$23.8 million in the same period last year. Operating expenses in the quarter included incremental R&D expenses associated with chassis that are compliant with the new 2010

emission standards, as well as development costs associated with a new product at Utilimaster. On a sequential basis, operating expenses increased from \$14.6 million in Q309, primarily due to the additional operating expenses from Utilimaster of approximately \$1.4 million, partially offset by a \$0.7 million reduction in restructuring charges.

Net loss for the quarter was \$0.4 million, or \$0.01 per diluted share, which included one-time pre-tax charges of \$1.2 million related to Spartan's acquisition of Utilimaster. Excluding these items, the adjusted earnings per diluted share would have been \$0.01.

Joe Nowicki, Chief Financial Officer, said: "While we made solid progress on our cost structure in the fourth quarter, we still have work to do in 2010. With the shift in revenue mix we experienced last quarter, we must continue to focus on improving efficiencies and reducing costs to align our spending with current demand. In the near term, we will also see the impact of increased investments in R&D on our bottom line, but we believe these investments are essential to our long-term growth and profit expansion. We also continue to place a priority on managing our balance sheet and cash flow, and we see opportunities for continued improvement in these areas in 2010."

For the full year, Spartan reported net sales of \$429.9 million, compared with net sales of \$844.4 million in 2008. The decline in sales for the year was primarily the result of the completion of a large defense order in 2008 combined with softness in the current motorhome market. Gross profit fell with the lower revenue level, but as a percent of sales, gross margin increased to 19.0 percent in 2009, up from 17.5 percent in 2008, due mainly to a shift in mix toward higher margin products.

Operating expenses for the year were reduced by \$16.2 million to \$63.4 million due to the Company's continued focus on controlling operating expenses, as well as the absence of \$6.0 million in one-time settlement costs incurred in 2008. Operating expenses for 2009 also included \$0.7 million in charges relating to Spartan's restructuring, which took place primarily in the third quarter, as well as \$0.7 million in costs related to the acquisition of Utilimaster in the fourth quarter.

Income from operations for the year was \$18.6 million, compared with \$68.7 million in 2008. On the bottom line, Spartan reported net income of \$11.8 million for 2009, or \$0.36 per diluted share, versus net income of \$42.7 million, or \$1.30 per diluted share, in the prior year. Excluding one-time charges related to restructuring and merger activities, the 2009 adjusted earnings would have been \$0.40 per diluted share.

Backlog at Dec. 31, 2009 stood at \$247.6 million, up 45.7 percent from \$169.9 million at Dec. 31, 2008. Excluding the \$34.1 million backlog from Utilimaster, Spartan's total backlog increased by 25.7 percent over the prior year. Also excluding backlogs for SPA, which were not included in consolidated backlog in 2008, total backlogs would have increased 18.9 percent from the prior year. The improvement in backlog was driven by significantly improved order flow in motorhome and fire truck chassis ahead of updated emissions standards scheduled to take effect in 2010.

Spartan reported positive operating cash flow of \$38.1 million in the year ended Dec. 31, 2009, due primarily to reduced working capital requirements. The company ended the year with \$18.5 million in cash and cash equivalents, and \$35.2 million in long-term debt, an increase from \$16.6 million at Dec. 31, 2008, which was due mainly to the financing of approximately \$43.0 million for the acquisition of Utilimaster in the fourth quarter. In 2009, Spartan reduced accounts receivable by 38.9 percent compared to levels at the end of 2008, which was a result of the Company's continued efforts to improve collections. Inventory levels increased slightly during the year due to the addition of Utilimaster.

On a consolidated basis, Spartan posted a return on invested capital (ROIC) of 6.8 percent for the year ended 2009. Spartan uses ROIC, defined as operating income less taxes, on an annualized basis, divided by total shareholders' equity, for internal performance benchmarking.

Sztykiel concluded: "From a full-year perspective, we accomplished a lot in 2009, achieving profitability despite a 49.1 percent drop in sales, significantly diversifying our business through the great synergy opportunities we expect with the Utilimaster acquisition, and realigning our cost and operational structure. Adding Utilimaster to our portfolio of specialty vehicle brands provides us with important inroads into a new market, and we expect our continued investments in new products to help keep Spartan at the forefront of specialty vehicle innovation. While we are seeing some improvement in fire trucks and motorhomes, other areas of our core markets remain difficult. As we work our way towards recovery, we will remain vigilant in controlling our costs and enhancing the efficiency of our operations, which should afford us the flexibility to meet changing market conditions directly and profitably."

## **Reconciliation of Non-GAAP Financial Measures**

This release contains Adjusted Earnings Per Share, which is a Non-GAAP financial measure. Adjusted Earnings Per Share is calculated by excluding from Earnings Per Share items that we believe to be infrequent or not indicative of our operating performance. For the periods covered by this release, such items consist of the following: expenses

associated with restructuring actions taken to adjust our cost structure to the current business climate; closing and start-up costs related to mergers and acquisitions; and one-time settlement costs. We present Adjusted Earnings Per Share because we consider it to be an important supplemental measure of our performance and believe it to be useful in showing ongoing results from operations distinct from items that are infrequent or not indicative of our operating performance.

Adjusted Earnings Per Share is not a measurement of our financial performance under GAAP and should not be considered as an alternative to Earnings Per Share under GAAP. Adjusted Earnings Per Share has limitations as an analytical tool, and should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. In addition, in evaluating Adjusted Earnings Per Share, you should be aware that in the future we may incur expenses similar to the adjustments in this presentation. Our presentation of Adjusted Earnings Per Share is not intended to suggest that our future results will be unaffected by unusual or infrequent items. We compensate for these limitations by providing equal prominence of our GAAP results and using Adjusted Earnings Per Share only as a supplement.

The following table reconciles Adjusted Earnings Per Share to Earnings Per Share for the periods indicated.

Financial Summary (Non-GAAP) (unaudited)

	Three Months Ended December 31, 2009 2008		Twelve Months Ended December 31, 2009 2008	
	2009	2006	2009	2006
Earnings (Loss) per Share -				
Diluted	\$(0.01)	\$0.09	\$0.36	\$1.30
Add Back: Settlement Costs		0.17		0.17
Add Back: Acquisition Related				
Expenses	0.02	-	0.02	-
Add Back: Restructuring				
Charges	-	-	0.02	-
Adjusted Earnings per Share -				
Diluted	\$0.01	\$0.26	\$0.40	\$1.47
	=====	=====	=====	=====

#### Conference Call, Webcast and Roadcast(TM)

Spartan Motors will host a conference call for analysts and portfolio managers at 10 a.m. ET today to discuss these results and current business trends. To listen to a live webcast of the call, please visit <a href="mailto:theshyftgroup.com">theshyftgroup.com</a>, click on "Shareholders," and then on "Webcasts."

Spartan also will update the financial information on its Roadcast "digital roadshow" for investors. To launch the Spartan Motors Roadcast, please visit <a href="theshyftgroup.com">theshyftgroup.com</a> and look for the "Virtual Road Show" link on the right side of the page.

#### **About Spartan Motors**

Spartan Motors, Inc. (<a href="theshyftgroup.com">theshyftgroup.com</a>) designs, engineers and manufactures specialty chassis, specialty vehicles and truck bodies and aftermarket parts for the outdoor recreation/RV, emergency-response, defense, delivery and service markets. The company's brand names - Spartan(TM), Crimson Fire(TM), Crimson Fire Aerials(TM), Road Rescue(TM) and Utilimaster(R) - are known for quality, value, service and being the first to market with innovative products. The company employs approximately 1,600 at facilities in Michigan, Pennsylvania, South Carolina, South Dakota, Indiana and Texas. Spartan reported sales of \$430 million in 2009 and is focused on becoming a global leader in the manufacture of specialty vehicles and chassis.

This release contains forward-looking statements, including, without limitation, statements concerning our business, future plans and objectives and the performance of our products. Forward looking statements are identifiable by words such as "believe," "anticipate," "will," "sustain," and "continue." These forward-looking statements involve certain risks and uncertainties that ultimately may not prove to be accurate. For example, we may encounter unforeseen difficulties

and challenges in entering new markets or in pursuing strategic acquisitions. In addition, technical and other complications may arise that could prevent the timely implementation of our plans or that may impact the expected outcome of those plans. As a result, actual results and future events could differ materially from those anticipated in such statements. The company cautions that these forward-looking statements are further qualified by other factors including, but not limited to, those set forth in the company's Annual Report on Form 10-K filing and other filings with the United States Securities and Exchange Commission (available at http://www.sec.gov). Government contracts and subcontracts typically involve long payment and purchase cycles, competitive bidding, qualification requirements, delays or changes in funding, extensive specification development and changes, price negotiations and milestone requirements. An announced award of a governmental contract is not equivalent to a finalized executed contract and does not assure that orders will be issued and filled. Government agencies also often retain some portion of fees payable upon completion of a project and collection of contract fees may be delayed for long periods, which can negatively impact both prime contractors and subcontractors. The company undertakes no obligation to publicly update or revise any statements in this release, whether as a result of new information, future events or otherwise, except as required by law.

Spartan Motors, Inc. and Subsidiaries Condensed Consolidated Statements of Income Three Months Ended December 31, 2009 and 2008

	December 3		December 3	1, 2008
	\$000	%	\$000	%
Sales Cost of Products Sold Restructuring Charges	100,455 85,526 5		146,314 115,387	
Gross Profit	14,924		30,927	21.1
Operating Expenses: Research and Development Selling, General and Administrati Restructuring Charges			4,814 18,971	3.3 12.9
Total Operating Expenses	14,991			
Operating Income (Loss)	(67) 	(0.1)	7,142	4.9
Other Income (Expense): Interest Expense Interest and Other Income	, ,	(0.4)	(251) 56 	(0.2)
Total Other Income (Expense)		(0.3)		
Earnings (Loss) before Taxes on Inc (Loss)		(0.4)	6,947	4.7
Taxes on Income (Loss)	23	-	4,085	2.8
Net Earnings (Loss)	(413) ====	(0.4) ====	2,862 ====	1.9
Basic Net Earnings (Loss) per Share	(0.01)		0.09	
Diluted Net Earnings (Loss) per Sha	re (0.01)		0.09	
Basic Weighted Average Common Share Outstanding	s 32,755		32,668	
Diluted Weighted Average Common Shares Outstanding	32,755		32,729	

# Spartan Motors, Inc. and Subsidiaries Condensed Consolidated Statements of Income Twelve Months Ended December 31, 2009 and 2008

		31, 2009	December	-
	\$000	%	\$000	%
Sales Cost of Products Sold Restructuring Charges	429,926 347,647 270		844,390 696,120	
Gross Profit	82,009			17.5
Operating Expenses: Research and Development Selling, General and Administrati Restructuring Charges  Total Operating Expenses	ve 44,961 713	4.1 10.4 0.2  14.7	60,097	2.3 7.1  9.4
	·		·	
Operating Income	18,645	4.3	68,712 	8.1
Other Income (Expense): Interest Expense Interest and Other Income	(1,339) 753		(2,062) 679	(0.2)
Total Other Income (Expense)		(0.1)		
Earnings before Taxes on Income	18,059	4.2	67,329 	8.0
Taxes on Income	6,287	1.5	24,615	2.9
Net Earnings	11,772 =====		42,714 =====	5.1 ===
Basic Net Earnings per Share	0.36		1.31	
Diluted Net Earnings per Share	0.36		1.30	
Basic Weighted Average Common Share Outstanding	s 32,729		32,582	
Diluted Weighted Average Common Shares Outstanding	32,916		32,817	

# Spartan Motors, Inc. and Subsidiaries Condensed Consolidated Balance Sheets

	December 31, 2009	December 31, 2008
	\$000	\$000
ASSETS		
Current assets:		
Cash and cash equivalents	\$18,475	\$13,741
Accounts receivable, net	46,377	75,935
Inventories	102,401	86,648
Deferred income tax assets	6,984	7,076

Taxes receivable Deposits on engines Other current assets	4,212 - 3,664	5,457 2,606
Total current assets	182,113	
Property, plant and equipment, net Goodwill and other intangible assets, net Deferred income tax assets Other assets	80,228 29,895 - 1,041	
Total assets	\$293,277	\$261,140
LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities:   Accounts payable   Accrued warranty   Accrued compensation and related taxes   Accrued vacation   Accrued customer rebates   Deposits from customers   Taxes on income   Other current liabilities and accrued expenses   Current portion of long-term debt  Total current liabilities	\$20,131 6,692 5,520 1,912 1,324 11,992 - 6,300 11,146  65,017	8,352 12,136 1,904 1,498 9,922 1,972 4,584 10,640
Other non-current liabilities Long-term debt, less current portion Deferred income tax liabilities	4,195 35,204 8,341	•
Shareholders' equity: Common stock Additional paid in capital Retained earnings	329 67,099 113,092	64,606
Total shareholders' equity	180,520	170,643
Total liabilities and shareholders' equity	\$293,277 ======	\$261,140 ======

Spartan Motors, Inc. and Subsidiaries
Sales and Other Financial Information by Business Segment
Three and Twelve Months Ended December 31, 2009
Unaudited

Three Months Ended December 31, 2009 (amounts in thousands of dollars)

### Business Segments

	Chassis	EVTeam	Utilimaster*	Other	Consolidated
Fire Truck					
Chassis Sales	37,500			(7,745)	29,755
Motorhome					
Chassis Sales	19,039				19,039
EVTeam Product					
Sales		25,309			25,309
Utilimaster					
Product Sales			13,248		13,248
Other Product					
Sales					
Specialty Vehicles	2,710				2,710
Service Parts					
and Accessories	10,394				10,394
			10.010	(5.545)	
Total Net Sales	69,643	25,309	13,248	(7,745)	100,455
	=====	=====	=====	=====	======

_	516	17	(178)	355
1,086	235	357	594	2,272
2,030	(106)	(663)	(1,674)	(413)
	,	1,086 235	1,086 235 357	1,086 235 357 594

Twelve Months Ended December 31, 2009 (amounts in thousands of dollars)

Business Segments					
	Chassis	EVTeam	Utilimaster*	Other	Consolidated
Fire Truck Chassis Sales Motorhome	149,719			(29,070)	120,649
Chassis Sales	35,613				35,613
EVTeam Product Sales Utilimaster		95,692			95,692
Product Sales			13,248		13,248
Other Product Sales Specialty Vehicles Service Parts	24,402				24,402
and Accessories	140,322				140,322
Total Net Sales	350,056	95,692 =====	13,248	(29,070)	429,926
Interest Expense (Income) Depreciation and	-	1,836	17	(514)	1,339
Amortization Expense Segment Net	4,150	928	357	2,330	7,765

18,666 (1,160) (663) (5,071) 11,772

Period End Backlog (amounts in thousands of dollars)

Earnings (Loss)

	Dec. 31, 2008	March 31, 2009	June 30, 2009	Sept. 30, 2009	Dec. 31, 2009
Fire Truck Chassis** Motorhome Chassis** Other Product**	73,473 5,552	98,025 4,365	84,840 6,743	82,386 9,589	123,791 20,022
Specialty Vehicles Service Parts and	8,500	8,064	2,781	4,214	16,970
Accessories		47,763	20,249	8,725	11,467
Total Chassis EVTeam Product** Utilimaster Product* Intercompany	87,525 96,383 *	158,217 83,344	114,613 72,352	104,914 72,615	172,250 72,402 34,059
Eliminations	(14,009)	(24,050)	(26,232)	(20,056)	(31,113)
Total Backlog	169,899	217,511	160,733	157,473	247,598

<sup>\*</sup> Results for Utilimaster represent one month of activity and related segment net loss includes approximately \$500 thousand of non-recurring charges related to the inventory valuation associated with the acquisition.

<sup>\*\*</sup> Anticipated time to fill backlog orders; 2 months or less for motorhome chassis, 6 months or less for Utilimaster and 10 months or less for fire truck chassis, other product and EVTeam product. Service parts and accessories were included in the backlog beginning in March 31, 2009 and Utilimaster was included in the backlog beginning December 31, 2009.

SOURCE Spartan Motors, Inc.